# **Global Leaders**

STRATEGY OVERVIEW

Third Quarter 2018

time.

The Brown Advisory Global Leaders Strategy invests in the top 30 to 40 leading companies that we believe deliver exceptional customer outcomes. We perform fundamental analysis to identify global companies that are taking market share and are able to compound performance over long periods of



MICK DILLON, CFA
Portfolio Manager,
Global Leaders



**Brown** Advisory

Thoughtful Investing.

BERTIE THOMSON, CFA
Portfolio Manager,
Global Leaders

## Four Key Measures Identify a Global Leader

### We use franchise quality, management quality, quantitative measures and investability to identify a global leader.

We believe that companies that combine exceptional outcomes for their customers with strong leadership can generate high and sustainable returns on invested capital (ROIC), which can lead to outstanding shareholder returns.

We search across the globe for companies that meet this criteria and invest in 30-40 of these to create a concentrated portfolio of companies that we believe have the ability to deliver attractive returns for their investors.

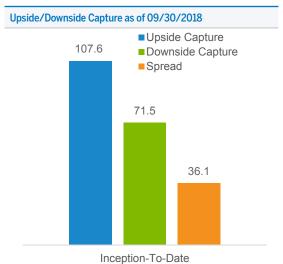
We focus on quality and seek to purchase these companies when we believe they are undervalued by the market.

## **Global Leaders Strategy Performance**



Annualized Total Returns (%) as of 09/30/2018								
	3 MO.	YTD	1 YR	3 YR				
Brown Advisory Global Leaders Composite (gross of fees)	5.02	11.67	20.43	16.70	13.00			
Brown Advisory Global Leaders Composite (net of fees)	4.85	11.11	19.59	15.80	12.13			
Russell® Global Large-Cap Net Index	4.29	3.94	9.94	13.51	7.82			
Excess Return vs. Index (gross)	+0.73	+7.73	+10.49	+3.19	+5.18			
eVestment Global Large-Cap Core Equity, Median	3 MO. 4.33%	YTD 4.03%	1 YR 9.87%	3 YR 12.75%	ITD 7.58%			
eVestment Global Large-Cap Core Equit	-			3 YR	ITD			
Brown Advisory Global Leaders Composite Rank (%)	35%	3%	2%	3%	1%			
# of Global Large-Cap Core Managers Ranked	121	119	119	112	106			
Growth of \$10,000 Investment, Since Inception 05/01/2015 - 09/30/2018								
		Initial Value	Ending	Value	Annualized Return			
Brown Advisory Global Leaders Composite (gross of fees)		\$10,000	\$15,	181	13.0%			
Brown Advisory Global Leaders Composite (net of	\$10.000	\$14,7	\$14,786					
Brown ria ricory alobar Ecadore Composite (not or	/				12.1%			

Source: Universe performance rankings from eVestment, all other statistics from FactSet®. The performance rankings may not be representative of any one client's experience because the ranking reflects an average of the accounts that make up the composite and is provided as supplemental information. eVestment Global Large-Cap Core Equity represents actively-managed Global, ACWI, or Global ex-Japan Equity products that primarily invest in a mixture of growth and value large capitalization stocks. Common benchmarks for this universe include the MSCI ACWI and MSCI World. The minimum criteria necessary for inclusion in an eVestment Universe are 1) minimum of one year of performance history, and 2) updated portfolio characteristics for the product. All products meeting the criteria are evaluated for inclusion. Managers voluntarily populate performance data into the database for inclusion, and the number of managers in each period consists only of managers that provided that data point and were in the universe for that entire period.



Source: FactSet ② Inception-to-date period is May 1, 2015 to September 30, 2018. Annualized Upside / Downside Capture is based on a representative Global Leaders account (net of fees) and is provided as supplemental information. Upside capture ratio is defined as how well a portfolio performs in time periods where the benchmark's returns are greater than zero. For example, if the benchmark's upside capture is 100% and the portfolio's is 107.6%. Then when the benchmark is up 10% your portfolio is up 10.76%. This portfolio did better than the benchmark in up markets. The downside capture ratio is defined as how well a portfolio performs in time periods where the benchmark's returns are less than zero. For example, if the benchmark downside capture is 100% and the portfolio's is 71.5%, then when the benchmark is down 10% your portfolio is down 71.5%. This portfolio did better than the benchmark in down periods. The portfolio outperformed in 17 of the 28 up months and 10 of the 13 down months since inception.

Composite performance is based on the Brown Advisory Global Leaders Composite. Returns are shown through 09/30/2018, and all returns greater than one year are annualized. The composite performance shown above reflects the Brown Advisory Global Leaders composite managed by Brown Advisory Institutional is a GIPS compliant firm and is a division of Brown Advisory LLC. Past performance is not indicative of future results. Please see the Brown Advisory Global Leaders compliant presentation on the last page for matter a complete list of terms and definitions.

## **Exceptional Customer Outcomes Defined by High ROIC**

A global market leader is a company that delivers exceptional customer outcomes. These businesses delight their clients, often by serving them in a unique way, creating repeat engagements. This, in turn, can create a virtuous circle of customer and shareholder goodwill, high and sustainable return on invested capital (ROIC), excess economic profit at above-market growth rates for extended periods, and outstanding shareholder returns over time.

Our investment process homes in on companies with high ROIC because they tend to hold large competitive advantages that enable the companies to set premium prices and achieve high profitability over an extended period. Research shows that companies with high ROIC can outperform and have often sustained that level for many years, indicating that leaders tend to stay leaders over time.

## EMPIRICAL RESEARCH: HIGH ROIC TENDS TO SHOW PERSISTENCY (SO TIME CAN BE ON OUR SIDE)

S&P 500° INDEX: % OF CONSTITUENTS WITH SAMPLE ROIC LEVELS, 2003 VERSUS 2013

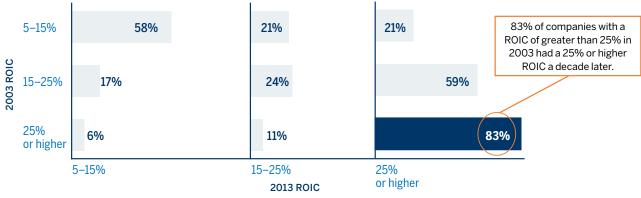


Chart reproduced with permission from McKinsey & Co. Inc. as featured in the book, "Valuation: Measuring and Managing the Value of Companies, University Edition." 6th Edition, 2015. ROIC is calculated as the percentage without goodwill. Please see the end of this presentation for important information.

# **Active Management Provides Risk-Adjusted Results**

Source: eVestment, Monthly, 05/01/2015 - 09/30/2018

	Sharpe Ratio	Treynor Ratio	Information Ratio	Annualized Alpha				
Brown Advisory Global Leaders Composite (net)	1.19	13.36	0.85	4.69				
Peer Comparison: eVestment Global Large-Cap Core Equity Universe								
Brown Advisory Global Leaders Peer Rank (%)	Top 1%	Top 3%	Top 1%	Top 3%				
5th Percentile	1.06	12.82	0.60	4.09				
25th Percentile	0.84	9.32	0.11	1.51				
Median	0.72	7.76	-0.19	0.17				
75th Percentile	0.61	6.56	-0.49	-0.99				
95th Percentile	0.32	3.60	-1.07	-3.64				
# of Managers in Universe	106	106	106	106				

O5/01/2015 inception, according to eVestment.

Source: eVestment. eVestment Global Large-Cap Core Equity represents actively-managed Global, ACWI, or Global ex-Japan Equity products that primarily invest in a mixture of growth and value large capitalization stocks. Common benchmarks for this universe include the MSCI ACWI and MSCI World. Composite performance characteristics shown are as fo 90/30/2018 and are based on the Brown Advisory Global Leaders Composite (net of fees) for its 05/01/2015 since-inception period. It

Example: As of 09/30/2018, Brown Advisory Global Leaders composite (net of fees) ranked in the top 3% or better for sharpe ratio, treynor ratio, information ratio and alpha generation, out of 106 global large-cap blend equity managers since its

stocks. Common benchmarks for this universe include the MSCI ACWI and MSCI World. Composite performance characteristics shown are as of 09/30/2018 and are based on the Brown Advisory Global Leaders Composite (net of fees) for its 05/01/2015 since-inception period. It is shown as supplemental information to the Brown Advisory Global Leaders compliant presentation on the last page. The composite performance shown reflects the Brown Advisory Global Leaders Composite managed by Brown Advisory Institutional. Brown Advisory Institutional is a GIPS compliant firm and is a division of Brown Advisory LLC. Past performance is not indicative of future results.

# **Top 10 Equity Holdings**

As of 09/30/2018

Security	Sector	% of Portfolio	
Microsoft Corporation	Information Technology	6.5	
Alphabet Inc. Class C	Communication Services	4.9	
Visa Inc. Class A	Information Technology	4.4	
Unilever PLC	Consumer Staples	4.2	
Safran S.A.	Industrials	3.8	
Taiwan Semiconductor Manufacturing Co., Ltd. Sponsored ADR	Information Technology	3.6	
Mastercard Incorporated Class A	Information Technology	3.6	
JPMorgan Chase & Co.	Financials	3.5	
Sherwin-Williams Company	Materials	3.2	
Wolters Kluwer NV	Industrials	3.1	
Total		40.8	

Source: FactSet®. Portfolio holdings include cash and equivalents, which were 2.7% of the portfolio. The information provided in this material should not be considered to be a recommendation or suggestion to engage in or refrain from a particular course of action or to make or hold a particular investment or pursue a particular investment strategy, including whether or not to buy, sell, or hold any of the securities mentioned. It should not be assumed that investments in such securities have been or will be profitable. References to specific securities are for illustrative purposes only and do not represent all of the securities purchased, sold or recommended for advisory clients. Numbers may not total due to rounding. Portfolio information is based on a representative Global Leaders account and is provided as supplemental information.



## **Global Leaders Team**

While Mick Dillon and Bertie Thomson serve as the Portfolio Managers of the strategy based in our London office, the portfolio's composition represents the output of a dedicated working group and the best ideas of the firm's research platform. Working across time zones and in offices around the world, the team works cohesively to share and debate ideas.

## **Global Leaders Portfolio Attributes**

SOURCE: FACTSET & BROWN ADVISORY CALCULATIONS, DATA AS OF 09/30/2018

Portfolio Attributes		Global Leaders Rep. Account	Russell Global Large-Cap Net-Index
ROIC (LFY ex. financials)*	Average	31.2%	11.7%
	Median	23.4%	9.3%
Sales Growth (3-Yr CAGR)	Wtd. Av.	9.8%	6.9%
	Median	7.2%	4.7%
EV/EBIT (NTM ex financials)	Wtd. Av.	18.3x	19.0x
	Median	16.8x	13.7x
FCF Yield (LFY ex. financials)*	Average	4.1%	3.7%
	Median	4.0%	3.8%
P/E Ratio (NTM)	Wtd. Av.	22.4x	22.1x
	Median	21.3x	15.2x

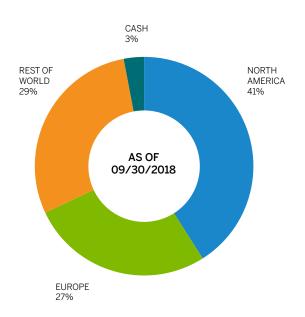
Sector Composition	Global Leaders Rep. Account (%)	Russell Global Large-Cap Net-Index (%)	Difference (%)
Communication Services	13.8	8.5	5.3
Consumer Discretionary	9.8	10.4	-0.6
Consumer Staples	8.3	7.7	0.6
Energy		6.6	-6.6
Financials	17.1	17.1	0.0
Health Care	3.1	11.9	-8.8
Industrials	18.9	11.1	7.8
Information Technology	21.6	15.5	6.1
Materials	4.7	5.1	-0.4
Real Estate		3.3	-3.3
Utilities		2.9	-2.9

<sup>\*</sup> Due to data availability, ROIC and FCF Yield are as of 31 December 2017.

0.5
0.5
0.8
1.0
1.2

Market Cap Composition	Global Leaders Rep. Account	Russell Global Large-Cap Net-Index
Greater than \$1000 Billion	41.4	35.8
\$500 B - \$100 Billion	16.1	15.4
\$10 B - \$50 Billion	34.0	34.6
Less than \$10 Billion	8.5	14.1

# GEOGRAPHIC COMPOSITION BY COUNTRY OF REVENUE (% OF PORTFOLIO)



Source: FactSet and Brown Advisory Calculations. Past performance is not indicative of future results. Portfolio information is based on a representative Global Leaders account and is provided as supplemental information. Performance statistics are based on the Global Leaders Composite. Portfolio attributes and Market Cap Composition includes cash and cash equivalents which was 2.7% and are subject to change. Sectors are based on the new Global Industry Classification Standard (GICS®) classification system which has renamed the Telecommunication Services sector to Communication Services and broadened its composition. The renamed sector encompasses all former telecommunication companies in addition to select companies from the Consumer Discretionary and Information Technology sectors. These changes took effect Friday, Sept. 28, 2018. For more information on this reclassification, please visit the MSCI website. The numbers shown above include cash and cash equivalents, and are based on preliminary estimates which may be subject to change. Geographic composition includes cash and cash equivalents and is subject to change. Numbers may not total 100% due to rounding. Please see disclosure statement at the end of this presentation for additional information and for a complete list of terms and definitions.

# Global Leaders Composite

Year	Composite Total Gross Returns (%)						Composite Dispersion (%)		
2017	35.1	34.0	24.6	N/A	N/A	2	N/A	77	33,155
2016	-0.6	-1.4	8.1	N/A	N/A	2	N/A	38	30,417
2015**	1.2	0.7	-7.1	N/A	N/A	2	N/A	24	43,746

<sup>\*\*</sup>Return is for period May 1, 2015 through December 31, 2015

Brown Advisory Institutional claims compliance with the Global Investment Performance Standards (GIPS®) and has prepared and presented this report in compliance with the GIPS standards. Brown Advisory Institutional has been independently verified for the periods from January 1, 1993 through December 31, 2016. The Verification reports are available upon request. Verification assesses whether (1) the firm has complied with all the composite construction requirements of the GIPS standards on a firm-wide basis and (2) the firm's policies and procedures are designed to calculate and present performance in compliance with the GIPS standards. Verification does not ensure the accuracy of any specific composite presentation. GIPS® is a registered trademark owned by CFA Institute.

- \*For the purpose of complying with the GIPS standards, the firm is defined as Brown Advisory Institutional, the Institutional and Balanced Institutional asset management divisions of Brown Advisory. As of July 1, 2016, the firm was redefined to exclude the Brown Advisory Private Client division, due to an evolution of the three distinct business lines
- The Global Leaders Composite aims to achieve capital appreciation by investing primarily in global equities. The
  strategy will invest in equity securities of companies that the portfolio manager believes are leaders within their
  industry or country, as demonstrated by an ability to deliver high relative return on invested capital over time.
- 3. This composite was created in 2015.
- 4. The benchmark is the Russell Global Large-Cap Net Index. This index offers investors access to the large-cap segment of the entire global equity universe. The index is constructed to provide a comprehensive and unbiased barometer for the large-cap segment and is completely reconstituted annually to accurately reflect the changes in the market over time. Russell® is a trademark/service mark of the London Stock Exchange Group companies. One cannot invest directly in an index. Benchmark returns are not covered by the report of the independent verifiers.
- The dispersion of annual returns is measured by the equal weighted standard deviation of portfolio returns.
   The composite dispersion is not applicable (N/A) for periods where there were five or fewer accounts in the composite for the entire period.
- 6. Gross-of-fees performance returns are presented before management fees but after all trading commissions, and gross of foreign withholding taxes (if applicable). Net-of-fee performance returns reflect the deduction of actual management fees and all trading commissions. Other expenses can reduce returns to investors. The standard management fee schedule is as follows: 0.80% on the first \$25 million; 0.70% on the next \$25 million; 0.65% on the next \$50 million; and 0.50% on the balance over \$100 million. Further information regarding investment advisory fees is described in Part II A of the firm's form ADV. Actual fees paid by accounts in the composite may differ from the current fee schedule.
- 7. The three-year annualized ex-post standard deviation measures the variability of the composite (using gross returns) and the benchmark for the 36-month period ended on December 31. The 3 year annualized standard deviation is not presented as of December 31, 2015, December 31, 2016 and December 31, 2017 because 36 month returns for the composite were not available (NA) and the composite did not exist.
- Valuations and performance returns are computed and stated in U.S. Dollars. All returns reflect the reinvestment of income and other earnings.
- 9. A complete list of composite descriptions, policies for valuing portfolios, calculating performance, and preparing compliant presentations are available upon request.
- 10. Past performance does not indicate future results.
- 11. This piece is provided for informational purposes only and should not be construed as a research report, a recommendation or suggestion to engage in or refrain from a particular course of action or to make or hold a particular investment or pursue a particular investment strategy, including whether or not to buy, sell or hold any of the securities mentioned, including any mutual fund managed by Brown Advisory.

### **About Brown Advisory**

Brown Advisory is a leading independent investment firm that offers a wide range of solutions to institutions, corporations, nonprofits, families and individuals. Our mission is to make a material and positive difference in the lives of our clients by providing them first-rate investment performance, customized strategic advice and the highest level of personalized service.

We follow a philosophy that low-turnover, concentrated portfolios derived from sound, bottom-up fundamental research provide an opportunity for attractive performance results over time. We have a culture and firm equity ownership structure that help us attract and retain professionals who share those beliefs, and we follow a repeatable investment process that helps us stay true to our philosophy.

+44 (0)20 3301 8130 | www.brownadvisory.com

### Portfolio Manager Profile

#### MICK DILLON, CFA

Mick Dillon, CFA, is a portfolio manager of the Global Leaders Strategy. Prior to joining Brown Advisory in 2014, Mick worked at HSBC Global Asset Management in Hong Kong, where he was the co-head of Asian equities. Mick is originally from Australia and graduated from the University of Melbourne, where he was awarded three bachelor's degrees in six years.

#### **BERTIE THOMSON, CFA**

Bertie Thomson, CFA, is a portfolio manager of the Global Leaders strategy. Prior to joining Brown Advisory in October 2015, Bertie spent 13 years at Aberdeen Asset Management where he was most recently a senior investment manager in the Pan European equity team responsible for £6bn of client assets. Bertie achieved his MA (Hons) in Architectural History from Edinburgh University in 2002.

## Past performance is not a guarantee of future performance and you may not get back amount invested.

The views expressed are those of the author and Brown Advisory as of the date referenced and are subject to change at any time based on market or other conditions. These views are not intended to be and should not be relied upon as investment advice and are not intended to be a forecast of future events or a guarantee of future results. The information provided in this material is not intended to be and should not be considered to be a recommendation or suggestion to engage in or refrain from a particular course of action or to make or hold a particular investment or pursue a particular investment strategy, including whether or not to buy, sell, or hold any of the securities mentioned. It should not be assumed that investments in such securities have been or will be profitable. To the extent specific securities are mentioned, they have been selected by the author on an objective basis to illustrate views expressed in the commentary and do not represent all of the securities purchased, sold or recommended for advisory clients. The information contained herein has been prepared from sources believed reliable but is not guaranteed by us as to its timeliness or accuracy, and is not a complete summary or statement of all available data. This piece is intended solely for our clients and prospective clients, is for informational purposes only, and is not individually tailored for or directed to any particular client or prospective client.

#### **Terms and Definitions for Representative Account Calculations**

The Russell Global Large Cap Index offers investors access to the large-cap segment of the entire global equity universe. The index is constructed to provide a comprehensive and unbiased barometer for the large-cap segment and is completely reconstituted annually to accurately reflect the changes in the market over time. The S&P 500° Index is a capitalization-weighted index of 500 stocks that is designed to measure performance of the broad domestic economy through changes in the aggregate market value of 500 stocks representing all major industries. Index returns assume reinvestment of dividends and do not reflect any fees or expenses. An investor cannot invest directly into an index. The Russell Global Large-Cap Index and Russell® when related to the Russell indexes are trademarks of the London Stock Exchange Group of companies. S&P 500° are registered trademarks of Standard & Poor's Financial Services LLC. FactSet® is a registered trademark of FactSet Research Systems, Inc. GICS® is a registered trademark of MSCI and Standard & Poor's Financial Services LLC.

trademarks of Standard & Poor's Financial Services LLC. FactSet® is a registered trademark of FactSet Research Systems, Inc. GICS® is a registered trademark of MSCI and Standard & Poor's Financial Services LLC.

All financial statistics and ratios are calculated using information from FactSet as of the report date unless otherwise noted. ROIC is a measure of determining a company's financial performance. It is calculated as NOPAT/IC; where NOPAT (net operating profits after tax) is (EBIT + Operating Leases Due 1-Yr)\*(1-Cash Tax Rate) and IC (invested capital) is Total Debt + Total Equity + Total Unfunded Pension + (Operating Leases Due 1-Yr)\*\*(8) – Excess Cash. ROIC calculations presented use LFY (last fiscal year) and exclude financial services. Price-Earnings Ratio (P/E Ratio) is the ratio of the share of a company's stock compared to its per-share earnings. P/E calculations presented use NTM (next twelve months) earnings estimates. Sales growth rate is based on reported company revenue for the past three years at the end of the current quarter, provided as a historical average. EV/EBIT is a financial ratio used to measure a company's return on investment. EV/EBIT calculations presented use NTM (next twelve months) estimates. FCF yield is a measure of financial performance calculated as operating cash flow minus capital expenditures. FCF yield calculations presented use LFY and exclude financial services. Market Capitalization refers to the aggregate value of a company's publicly traded stock. Weighted Advarage is the average of each holding's market cap, weighted by its relative positions is in the portfolio (in such a weighting scheme, larger positions have a greater influence on the calculation). Alpha is a measure of performance on a risk-adjusted basis. Alpha takes the volatility (price risk) of a portfolio and compares its risk-adjusted performance to a benchmark index. Beta is 12, it is theoretically 20% more volatile than the market. Forexample, if a stock's beta is 12, it is theoretically 20% more vo